

Maintaining safe and reliable operation of Inverell substation

RIT-T Project Specification Consultation Report

Region: Northern NSW

Date of issue: 20 March 2025



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Executive summary

We are applying the Regulatory Investment Test for Transmission (RIT-T) to options for maintaining the safe and reliable operation of Inverell substation. Publication of this Project Specification Consultation Report (PSCR) represents the first step in the RIT-T process.

Inverell 132/66 kV substation is located in Transgrid's Northern NSW network. It connects to Transgrid's 132 kV Moree, White Rock and Armidale substations. It also connects to Essential Energy's 66 kV distribution network which supplies industrial and residential loads in the Inverell region.

There are two 132/66 kV transformers at Inverell substation which were both commissioned in 1983, and both transformers are considered under this need. The health index considers natural age, dissolved gas analysis (DGA), oil quality (OQ), Bushing Dielectric Dissipation Factor (DDF), defects, load and corrosive oil.

The purpose of this PSCR is to examine and consult on options to address the deterioration of the Inverell No.1 and No. 2 transformers at Inverell substation to reduce the likelihood of prolonged and involuntary load shedding in the Northern NSW region and reduce the risk of safety and environmental hazards associated with a catastrophic failure.

Identified need: ensure the safe and reliable operation of Inverell substation

The identified need for this project is to maintain the safe and reliable operation of Inverell substation and the broader transmission network in NSW by addressing the risk of failure of Inverell substation's No. 1 and No. 2 power transformers.

The No.1 and No. 2 transformers are approaching the end of their serviceable life and showing signs of deterioration due to the following key factors:

- Natural Age: The transformers were manufactured and commissioned in 1983. The transformers will be 42 years in 2024/25 and will be approaching their 45-year expected useful life by the end of 2023-2028 regulatory period.
- Aged Oil Impregnated Paper (OIP) Bushings: The 132 kV and 66 kV OIP bushings were originally installed in 1983 and are over the 30-year useful life of high voltage bushings.
- **Internal Arcing:** Dissolved Gas Analysis (DGA) shows high levels of acetylene in the main tank of the transformers. This typically indicates arcing in the paper or oil at high temperatures.
- **Oil leaks:** There are leaks from the bushings, valves, pipework flanges, and main tank lid gasket, allowing moisture ingress and oxygen into the main insulation.

These condition issues have been evaluated through the transformer health index methodology to give an effective age for the No.1 transformer of 51 years (2024/25) and 55 years for the No. 2 transformer (2024/25), which is significantly above their chronological ages. These condition issues, if not remediated, increase the probability of transformer failure.

Replacement of the Inverell transformers will significantly reduce the likelihood of prolonged and involuntary load shedding in the northern region and help Transgrid manage its safety obligations.

The key economic benefits associated with addressing this need are summarised as:



- Reduction of risk as valued as direct impact to Transgrid and consumers including:
 - Changes in involuntary load shedding
 - Safety and environmental hazards associated with a catastrophic failure.
- Avoided operating expenditure related to an escalation of corrective maintenance.

The proposed investment to address the asset condition has significant 'market benefits' as the proposed investment will help to avoid involuntary load shedding. Options considered under this RIT-T have been assessed relative to a base case. Under the base case, no proactive capital investment is made and the condition of No.1 and No.2 Inverell transformers will continue to deteriorate. The investment will also assist Transgrid to manage and mitigate safety risks that would otherwise arise from a failure in transformers.¹

Two credible network options have been identified

We have identified two credible network options that meet the identified need from a technical, commercial, and project delivery perspective.² These options are summarised in the table below.

Table E-1 Summary of the credible options

Option	Description	Capital costs (\$M, 2024/25)
Option 1	Replacement of the No.1 and No.2 Inverell transformers	15.50
Option 2	Refurbishment of the No.1 and No.2 Inverell transformers	2.48

The preferred option is Option 1, as it has the highest positive weighted NPV result of the technically and commercially feasible options which have been considered at this stage of the RIT-T.

Four other options were considered but not progressed including increased inspections, elimination of all associated risk, and non-network solutions. The reasons these options were not progressed are outlined in section 3.3 of this PSCR.

Non-network options are not expected to be able to assist with this RIT-T

We do not consider non-network options to be commercially and technically feasible to assist with meeting the identified need for this RIT-T. Non-network options will not mitigate the expected lost load, safety risks and environmental risks from failure of the No. 1 and No. 2 transformers.

Transgrid manages and mitigates safety risk to ensure they are below risk tolerance levels or 'As Low As Reasonably Practicable' ('ALARP'), in accordance with Transgrid's obligations under the New South Wales Electricity Supply (Safety and Network Management) Regulation 2014 and Transgrid's Electricity Network Safety Management System (ENSMS). In particular, risks for Transgrid and its consumers are mitigated unless it is possible to demonstrate that the cost involved in further reducing the risk would be grossly disproportionate to the benefit gained.

As per clause 5.15.2(a) of the NER.



Option 1 delivers the highest net economic benefit and will meet NER requirements

We have assessed that Option 1 is the best performing option under all three reasonable scenarios considered in this PSCR. On a weighted basis, where each scenario is weighted equally, Option 1 is expected to deliver net benefits of approximately \$21.85 million.

Draft Conclusion

This PSCR finds that Option 1 is the preferred option to address the identified need. Option 1 involves replacement of the No.1 and No. 2 transformers at Inverell substation.

The capital cost of this option is approximately \$15.50 million (in \$2024/25). Planning, design, development and procurement (including completion of the RIT-T) will occur between 2025/26, while project delivery and construction will occur in 2026/27 and 2029/30. All works are expected to be completed by 2029/30. The expected project timeframe is 60 months with an expected asset life of 45 years. Routine operating and maintenance savings are estimated at approximately \$1,141 per annum (in \$2024/25).

Exemption from preparing a Project Assessment Draft Report

Subject to the identification of additional credible options during the consultation period, publication of a Project Assessment Draft Report (PADR) is not required for this RIT-T as we consider that the conditions in clause 5.16.4(z1) of the NER exempting RIT-T proponents from providing a PADR have been met.

Specifically, production of a PADR is not required because:

- the estimated capital cost of the preferred option is less than \$54 million;³
- we have identified in this PSCR our preferred option and the reasons for that option, and noted that we will be exempt from publishing the PADR for our preferred option; and
- we consider that the preferred option and any other credible options do not have a material market benefit (other than benefits associated with changes in voluntary load curtailment and involuntary load shedding).

If an additional credible option that could deliver a material market benefit is identified during the consultation period, then we will produce a PADR that includes an assessment of the net economic benefit of each additional credible option.

If no additional credible options with material market benefits are identified during the consultation period, then the next step in this RIT-T will be the publication of a Project Assessment Conclusions Report (PACR) that addresses all submissions received, including any issues in relation to the proposed preferred option raised during the consultation period.⁴

³ Varied from to \$54m based on the AER Final Determination: Cost threshold review, November 2024.

In accordance with NER clause 5.16.4(z2).



Submissions and next steps

We welcome written submissions on materials contained in this PSCR.

Submissions are due on 23 June 2025 and should be emailed to our Regulation team via regulatory.consultation@transgrid.com.au. In the subject field, please reference 'Inverell substation renewal PSCR.' At the conclusion of the consultation process, all submissions received will be published on our website. If you do not wish for your submission to be made public, please clearly specify this at the time of lodgement.

Should we consider that no additional credible options were identified during the consultation period, we intend to produce a PACR that addresses all submissions received including any issues in relation to the proposed preferred option raised during the consultation period. Subject to additional credible options being identified, we anticipate publication of a PACR by mid-2025.

Transgrid is bound by the Privacy Act 1988 (Cth). In making submissions in response to this consultation process, Transgrid will collect and hold your personal information such as your name, email address, employer and phone number for the purpose of receiving and following up on your submissions. If you do not wish for your submission to be made public, please clearly specify this at the time of lodgement. See Privacy Notice within the Disclaimer for more details.



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1. Introduction

We are applying the Regulatory Investment Test for Transmission (RIT-T) to options for maintaining the safe and reliable operation of Inverell substation. Publication of this Project Specification Consultation Report (PSCR) is the first step in the RIT-T process.

Inverell 132/66 kV substation was commissioned in 1983 and forms a part of Transgrid's network that serves the Northern region of NSW. It connects to Transgrid's 132 kV Moree, White Rock and Armidale substations. It also connects to Essential Energy's 66 kV distribution network which supplies industrial and residential loads in the Inverell region.

The purpose of this PSCR is to examine and consult on options to address the deterioration of the No.1 and No.2 transformers at Inverell substation to reduce the likelihood of prolonged and involuntary load shedding in the Northern NSW region and reduce the risk of safety and environmental hazards associated with a catastrophic failure.

1.1. Purpose of this report

The purpose of this PSCR⁶ is to:

- set out the reasons why Transgrid proposes that action be taken (the 'identified need')
- present the options that Transgrid is currently considering to address the identified need
- outline the technical characteristics that non-network options would need to provide
- summarise how we have assessed the options for addressing the identified need
- present the cost benefit assessment of all options for meeting the identified need
- identify the preferred option under the RIT-T assessment, and
- allow interested parties to make submissions and provide input to the RIT-T assessment.

1.2. Exemption from producing a Project Assessment Draft Report

Subject to the identification of additional credible options during the consultation period, publication of a Project Assessment Draft Report (PADR) is not required for this RIT-T as we consider that the conditions in clause 5.16.4(z1) of the NER exempting RIT-T proponents from providing a PADR have been met.

Specifically, production of a PADR is not required because:

- the estimated capital cost of the preferred option is less than \$54 million;⁷
- we have identified in this PSCR our preferred option and the reasons for that option, and noted that we
 will be exempt from publishing the PADR for our preferred option; and
- we consider that the preferred option and any other credible options do not have a material market benefit (other than benefits associated with changes in voluntary load curtailment and involuntary load shedding).

See Appendix A for the National Electricity Rules requirements.

Varied from to \$54m based on the AER Final Determination: Cost threshold review, November 2024.



If an additional credible option that could deliver a material market benefit is identified during the consultation period, then we will produce a PADR that includes an assessment of the net economic benefit of each additional credible option.

If no additional credible options with material market benefits are identified during the consultation period, then the next step in this RIT-T will be the publication of a Project Assessment Conclusions Report (PACR) that addresses all submissions received, including any issues in relation to the proposed preferred option raised during the consultation period.⁸

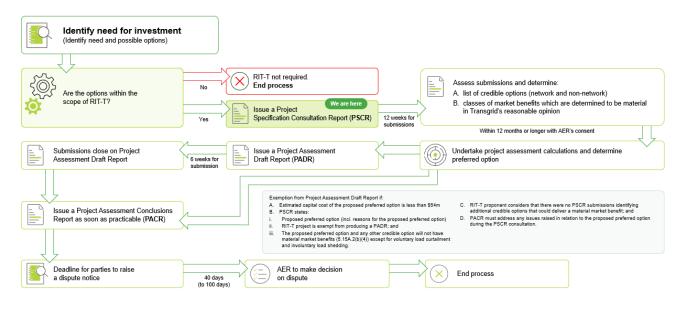
1.3. Submissions and next steps

We welcome written submissions on materials contained in this PSCR.

Submissions are due on 23 June 2025 and should be emailed to our Regulation team via regulatory.consultation@Transgrid.com.au. In the subject field, please reference 'Inverell substation renewal PSCR.' At the conclusion of the consultation process, all submissions received will be published on our website. If you do not wish for your submission to be made public, please clearly specify this at the time of lodgement.

Should we consider that no additional credible options were identified during the consultation period, we intend to produce a PACR that addresses all submissions received including any issues in relation to the proposed preferred option raised during the consultation period. Subject to additional credible options being identified, we anticipate publication of a PACR by mid-2025.

Figure 1-1 This PSCR is the first stage of the RIT-T process



⁸ In accordance with NER clause 5.16.4(z2).

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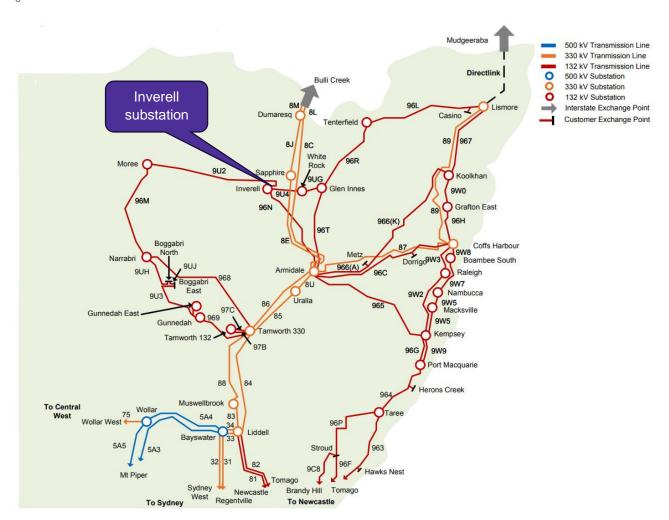
2. The identified need

2.1. Background to the identified need

Inverell 132/66 kV substation was commissioned in 1983 and forms a part of Transgrid's network that serves the Northern region of NSW. It connects to Transgrid's 132 kV Moree, White Rock and Armidale substations. It also connects to Essential Energy's 66 kV distribution network which supplies industrial and residential loads in the Inverell region.

The location of Inverell substation and transmission supply arrangements for the Northern NSW network is provided in Figure 2-1 below.¹⁰

Figure 2-1 Location of Inverell substation



¹⁰ The 66 kV Essential Energy network that Inverell No.1 and No.2 transformer supplies are not shown in Figure 2-1.



The Inverell No.1 and No.2 Transformers (132/66 kV, 120 MVA each) were both commissioned in 1983 during the initial construction of Inverell substation. The transformers at the substation plays a central role in supplying electricity to the Essential Energy distribution network.

The two-transformer arrangement allows for an N-1 contingency during planned and unplanned outages. Transgrid does not have an agreed back up arrangement for the Inverell load with Essential Energy network.

2.2. Description of the identified need

The identified need for this project is to maintain the safe and reliable operation of Inverell substation and the broader transmission network in Northern NSW by addressing the risk of failure of the Inverell No.1 and No. 2 transformers at Inverell substation.

There are two 132/66 kV transformers at Inverell substation which were both commissioned in 1983, this need only considers both transformers. The health index considers natural age, dissolved gas analysis (DGA), oil quality (OQ), bushing DDF, defects, load and corrosive oil.

The No.1 and No. 2 transformers are approaching the end of their serviceable life and showing signs of deterioration due to the following key factors:

- Natural Age: The transformers were manufactured and commissioned in 1983. The transformers will be 42 years in 2024/25 and will be approaching its 45-year expected useful life by the end of 2023-2028 regulatory period.
- Aged Oil Impregnated Paper (OIP) Bushings: The 132 kV and 66 kV OIP bushings were originally installed in 1983 and are over the 30-year useful life of high voltage bushings.
- **Internal Arcing:** Dissolved Gas Analysis (DGA) shows high levels of acetylene in the main tank of the transformer. This typically indicates arcing in the paper or oil at high temperatures.
- **Oil leaks:** There are leaks from the bushings, valves, pipework flanges, and main tank lid gasket, allowing moisture ingress and oxygen into the main insulation.

These condition issues have been evaluated through the transformer health index methodology to give an effective age for the No.1 transformer of 51 years (2024/25) and 55 years for the No. 2 transformer (2024/25), which is significantly above its chronological age. These condition issues, if not remediated, increase the probability of transformer failure.

Replacement of the Inverell transformers will significantly reduce the likelihood of prolonged and involuntary load shedding in the northern region and help Transgrid manage its safety obligations.

Power transformers are essential to the task of transmitting electricity as they change the voltage level between different sections of an electricity network. This enables electricity transportation infrastructure to be significantly more cost-effective, by reducing the power losses experienced between generators and consumers, while providing power at the appropriate voltage for end-users.

If the deteriorating asset condition is not addressed by a technically and commercially feasible option, the likelihood of prolonged and involuntary load shedding in the northern region will increase.

In addition, the increased risk of failure presents a safety risk which Transgrid is obligated to manage. We manage and mitigate safety and bushfire risk to ensure they are below risk tolerance levels or 'As Low As Reasonably Practicable' ('ALARP'), in accordance with our obligations under the New South Wales



Electricity Supply (Safety and Network Management) Regulation 2014 and our Electricity Network Safety Management System (ENSMS).

Rectifying the worsening condition of the transformers will reduce safety risks, as well as lower planned and unplanned corrective maintenance costs.

The key economic benefits associated with addressing this need are summarised as:

- Reduction of risk as valued as a direct impact to Transgrid and consumers including:
 - Changes in involuntary load shedding;
 - Safety and environmental hazards associated with a catastrophic failure.
- Avoided operating expenditure related to corrective maintenance.

The proposed investment to address the asset condition has significant 'market benefits' as the proposed investment will help to avoid involuntary load shedding. Options considered under this RIT-T have been assessed relative to a base case. Under the base case, no proactive capital investment is made and the condition of No.1 and No.2 Inverell transformers will continue to deteriorate. The investment will also assist Transgrid to manage and mitigate safety risks that would otherwise arise from a failure in transformers.¹¹

2.3. Assumptions underpinning the identified need

We adopt a risk cost framework to quantify and evaluate the risks and consequences of increased failure rates. Appendix B provides an overview of our Risk Assessment Methodology.

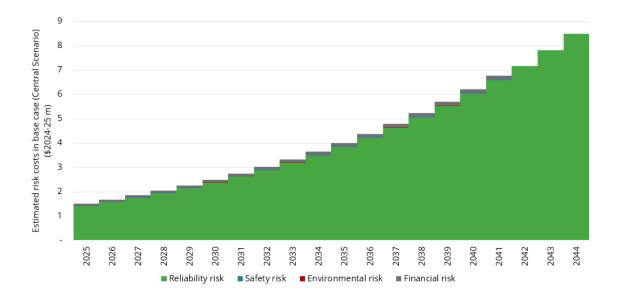
We note that the risk cost estimating methodology aligns with that used in our Revised Revenue Proposal for the 2023-28 period. It reflects feedback from the Australian Energy Regulator (AER) on the methodology initially proposed in our initial Revenue Proposal.

Figure 2-2 summarises the increasing risk costs over the assessment period under the base case.

Figure 2-2 Estimated risk costs under the base case (central scenario)

¹¹ Transgrid manages and mitigates safety risk to ensure they are below risk tolerance levels or 'As Low As Reasonably Practicable' ('ALARP'), in accordance with Transgrid's obligations under the New South Wales Electricity Supply (Safety and Network Management) Regulation 2014 and Transgrid's Electricity Network Safety Management System (ENSMS). In particular, risks for Transgrid and its consumers are mitigated unless it is possible to demonstrate that the cost involved in further reducing the risk would be grossly disproportionate to the benefit gained.





This section describes the assumptions underpinning our assessment of the risk costs, i.e., the value of the risk avoided by undertaking each of the credible options. The aggregate risk cost under the base case is currently estimated at around \$1.52 million/year in 2025 and it is expected to increase going forward if action is not taken and the transformers are left to deteriorate further (reaching approximately \$3.32 million/year by 2033 and over \$8.71 million/year by the end of the 20-year assessment period).

2.4. Asset health and the probability of failure

Power transformers are essential to the task of transmitting electricity as they change the voltage level between different sections of an electricity network. This enables electricity transportation infrastructure to be significantly more cost-effective, by reducing the power losses experienced between generators and consumers, while providing power at the appropriate voltage for end-users. The Inverell substation connects to 132 kV and 66 kV networks.

We have identified the following power transformers at Inverell substation with condition deterioration that requires replacement or refurbishment. These condition issues have been evaluated through the transformer health index methodology¹² to give an effective age of 51 years (2024/25) for the No.1 transformer and 55 years for the No. 2 transformer (2024/25), which is significantly above its chronological age. These condition issues, if not remediated, increase the probability of transformer failure.

Table 2-1 Current transformers considered under this RIT-T

Asset	Effective age (as at 2024/25)	Key issues
No. 1 transformer	51	Condition deterioration
No. 2 transformer	55	Condition deterioration

¹² Further details are available in Appendix B, and via our Network Asset Risk Assessment Methodology.

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These power transformers at Inverell substation have reached the end of their serviceable lives. As power transformers age, the following conditions materialise which increase the risk of asset failure:

Aged Oil Impregnated Paper (OIP) Bushings: The 132 kV and 66 kV OIP bushings were originally installed in 1983 and are over the 30-year useful life of high voltage bushings.

Internal Arcing: Dissolved Gas Analysis (DGA) shows high levels of acetylene in the main tank of the transformer. This typically indicates arcing in the paper or oil at high temperatures.

Oil leaks: There are leaks from the bushings, pumps, valves, main tank and tap changer allowing moisture ingress and oxygen into the main insulation.

Table 2-2 outlines the signs of deterioration of the No. 1 and No. 2 transformers at Inverell substation.

Table 2-2 Condition issues with Inverell No.1 and No. 2 transformers

Issue	Potential impact
Oil Impregnated Paper (OIP) Bushings	The 132 kV and 66 kV OIP bushings were installed in 1983 and are equipped with porcelain insulators and a condenser-based core. Their advanced age makes them susceptible to failures from high over voltages and thermal stresses and humidity ingress.
Internal Arcing	Dissolved Gas Analysis (DGA) shows high levels of acetylene (C2H2) in the main tank of the transformer. This typically indicates arcing in the paper or oil at high temperatures above 1000 °C.
	Leakage from the tap changer compartment to the main tank can also cause elevated levels of acetylene. The transformers would require a major overhaul to investigate the cross contamination between the tank and tap changer.
	Lighter combustible gases are relatively low, indicating losses to the atmosphere through leaks. Long term treading and analysis is ineffective as the oil has been filtered and treated during previous maintenance activities.
Corrosion resulting in loss of oil due to leaks	Corrosion resulting in leaks or leaking gaskets can cause loss of oil within the transformers resulting in a catastrophic failure. Moisture and oxygen can also enter the transformers resulting in accelerated aging of the insulation resulting in failure.

If left unreplaced or not refurbished, continued degradation in the condition of the asset will significantly increase the risk of asset failure and the risk of unplanned network outages. There will be an increased cost to replace the assets upon failure in a reactive fashion. A failure can also pose serious safety and environmental hazards. A failure of the power transformers can result in the risk of injuring people, cause collateral damage and outages of nearby services, and other environmental issues such as fires. Replacing the power transformers at Inverell substation will reduce the risk of involuntary load shedding for customers in Northern NSW and reduce the risk of safety and environmental hazards associated with any catastrophic failures occurring.

Appendix C provides further information around Asset Health and Probability of Failure.



2.5. Reliability risk

We have considered the risk of unserved energy for customers following a failure of one or more of the high voltage and secondary systems assets identified in this PSCR. The likelihood of a consequence takes into account the likelihood of contingent planned/unplanned outages, the anticipated load restoration time (based on the expected time to undertake any repair work), and the load at risk (based on forecast demand). The monetary value is based on an assessment of the value of customer reliability, which measures the economic impact to affected customers of a disruption to their electricity supply.

Reliability risk makes up approximately 94 per cent of the total estimated risk cost in present value terms.

2.6. Financial risk

This refers to the financial consequence of an asset failure. The likelihood of a consequence takes into account any compliance and regulatory factors which are not covered by the other categories. The monetary value considers the cost associated with disruption to business operations, any third-party liability, and the cost of replacement or repair of the asset, including any temporary measures.

Financial risk makes up approximately 5 per cent of the total estimated risk cost in present value terms.

2.7. Safety risk

This refers to the safety consequence to staff, contractors and/or members of the public of an asset failure. The likelihood of a consequence takes into account the frequency of workers on-site, the duration of maintenance and capital work on-site, and the probability and area of effect of an explosive asset failure. The monetary value takes into account the cost associated with fatality or injury compensation, loss of productivity, litigation fees, fines and any other related costs.

We manage and mitigate safety risk to ensure they are below risk tolerance levels or 'As Low As Reasonably Practicable' ('ALARP'), in accordance with our obligations under the *New South Wales Electricity Supply (Safety and Network Management) Regulation 2014* and our Electricity Network Safety Management System (ENSMS). Consistent with our ALARP obligations, we apply a disproportionality factor of 'six' to the public safety component and 'three' to the worker safety component of safety risk.

Safety risk makes up less than 1 per cent of the total estimated risk cost in present value terms.

2.8. Environmental risk

This refers to the environmental consequence (including bushfire risk) to the surrounding community, ecology, flora and fauna of an asset failure. The likelihood of a consequence takes into account the location of the site and sensitivity of surrounding areas, the volume and type of contaminant, the effectiveness of control mechanisms, and the likelihood and impact of bushfires. The monetary value takes into account the cost associated with damage to the environment including compensation, clean-up costs, litigation fees, fines and any other related costs.

Environmental risk makes up less than 1 per cent of the total estimated risk cost in present value terms.



3. Options that meet the identified need

This section describes the options that we have explored to address the identified need, including the scope of each option and the associated costs.

We consider that there are two technically and commercially feasible options to address the identified need. ¹³ This involves replacement or refurbishment of the No. 1 and No. 2 power transformers at Inverell substation, as they have reached the end of their serviceable lives based on an assessment of their age, condition, and technological obsolescence. The options are summarised in the table below. We do not consider non-network options to be technically or commercially feasible to assist with meeting the identified need for this RIT-T.

Table 3-1 Summary of credible options

Option	Description	Estimated capital expenditure (\$M, 2024/25)	Expected commission date
1	Replacement of the Inverell No.1 and No. 2 transformers	15.50	2029/30
2	Refurbishment of the Inverell No.1 and No. 2 transformers	2.48	2026/27

3.1. Base case

Consistent with the RIT-T requirements, the assessment undertaken in this PSCR compares the costs and benefits of each credible option to a 'do nothing' base case. The base case is the (hypothetical) projected case if no action is taken, i.e.:¹⁴

"The base case is where the RIT-T proponent does not implement a credible option to meet the identified need, but rather continues its 'BAU activities'. 'BAU activities' are ongoing, economically prudent activities that occur in absence of a credible option being implemented"

Under the base case, no proactive capital investment is made to remediate the deterioration of the power transformers at Inverell substation. The asset will continue to be operated and maintained under the current regime.

Under the base case, increases to the regular maintenance regime will not be able to mitigate the risk of asset failure due to continued deterioration in asset condition. This will lead to an increase in the probability of failure at Inverell substation. Rectification of asset failures will take longer due to the limited availability of spares and discontinued manufacturer support. This will lead to an increase in the duration of an outage when it occurs at Inverell substation.

These factors will increase the risk of prolonged and frequent involuntary load shedding for end-customers. We have estimated that the cost of involuntary load shedding due to asset failure at Inverell substation will

¹³ As per clause 5.15.2(a) of the NER.

¹⁴ AER, Regulatory Investment Test for Transmission Application Guidelines, November 2024, p. 21.



increase from approximately \$1.42 million in 2024/25 to approximately \$8.49 million in 2043/44 (in \$2024/25). The above factors will also expose us and our end-customers to greater environmental, safety and financial risks associated with catastrophic asset failure, such as increased risk of explosive failure resulting in injury to nearby people and collateral damage to nearby assets. We have estimated that environmental, safety and financial risks costs under the base case will be approximately \$1.52 million in 2024/25 and increase to over \$8.71 million in 2043/44 (in \$2024/25).

3.2. Option 1 – Replacement of the Inverell No.1 and No. 2 transformers

Option 1 involves the replacement of the Inverell No.1 and No. 2 transformers with two new 132/66 kV 120MVA transformers. The option will address the identified need by installing new transformers with a very low probability of failure, associated risks and lower operating costs.

This option involves:

- Installation of two new 120 MVA power transformers.
- Installation of new switch bays, gantries, busbar extension, protection and control systems (secondary
- systems).
- Installation of an auxiliary transformer.
- Bench extension and modification of the palisade fencing.
- Construction of new firewalls.

The new No.2 transformer will be installed in a new compound with associated bays to maintain reliability

during construction. The old No.2 transformer will then be decommissioned and disposed of once the new

No.1 transformer is in-service. The final transformer configuration at Inverell substation will remain as two transformers to meet the NSW Electricity Transmission Reliability and Performance Standard.

Planning, design, development and procurement (including completion of the RIT-T) will occur between 2025/26, while project delivery and construction will occur in 2026/27 and 2029/30. All works are expected to be completed by 2029/30. The expected project timeframe is 60 months with an expected asset life of 45 years. The net annual benefit for routine maintenance over the base case is estimated at approximately \$1,141 per annum (in \$2024/25).

The estimated capital expenditure with this option is \$15.50 million. This capital cost is comprised of:

- \$3.53m in labour costs:
- \$5.25m in materials costs; and
- \$6.71m in expenses

Table 3-2 Capital cost of Option 1 by financial year (\$M, 2024/25)

Option	Description	Estimated capital expenditure (\$M, 2024/25)	Expected commission date (Financial year)
1	Replacement of the Inverell No. 1 and No 2 transformers	15.50	2029/30



All works will be completed in accordance with the relevant standards and components shall be replaced to have minimal modification to the wider transmission network. Necessary outages of relevant assets in service will be planned appropriately in order to complete the works with minimal impact on the network.

Consideration of in-situ replacement

Transgrid has evaluated the option of undertaking an in-situ transformer replacement at Inverell substation. This would require a 12-16 week outage for each transformer, during this period 20 - 30 MW of load would be radial supplied via the remaining transformer. Essential Energy has limited load transfer capability (less than 10 MVA) during non-peak demand period by energising Essential Energy's 6AB transmission line between Ashford and Borthwick Street substations.

The outage risk of undertaking an in-situ transformer replacement is considered unacceptable as there would be significant load shedding in the event of an unplanned outage of the remaining transformer. The transformer recall period during construction is also expected to be weeks, unlike maintenance or refurbishment activities which is typically within 24-48 hours.

During the in-situ construction Transgrid would not be compliant under the obligations set out in the NSW Electricity Transmission Reliability and Performance Standard to maintain a reliability of 2 (Redundancy Level of N-1) at Inverell substation.

3.3. Option 2 – Refurbishment of the Inverell No.1 and No. 2 transformer

Option 2 involves the refurbishment of the Inverell No.1 and No.2 132/66 kV 120MVA transformers according to the recommended scope in Network Asset Condition Assessment (NACA), including:

- Replacement of high voltage, low voltage and tertiary voltage bushings.
- Oil filtering and degassing.
- Moisture removal.
- Corrosion repair, leak repair and repainting.
- Conservator modifications.

The refurbishment under this need is only expected to result in a reduction in the effective age of seven years, limited by the natural age of the transformer.

Limitations of refurbishment

Refurbishment is expected to improve condition issues associated with the insulating oil quality, gasket leaks and tap changer components. It cannot address or improve the quality of the paper insulation, eliminate gas generation, ageing in the core or improve winding clamping pressure.

The natural age of the transformers at the end of the 2023-28 regulatory period is 45 years and will be refurbished within its useful life, which provides the largest economic benefit and reduction in effective age provided by the option. However, refurbishment (Option 2) of the Inverell transformers does not provide the highest economic value when compared to replacement of the transformers (Option 1). The refurbishment option will essentially delay the transformers replacement into 2028 – 2033 regulatory period and result in a higher lifecycle capex investment.



The majority of reliability, safety and environmental risk will remain even after the refurbishment and will only be addressed by replacement.

The expected project timeframe is 30 months with an expected improvement of asset life of seven years for both transformers. The estimated capital expenditure with this option is \$2.48 million. This capital cost is comprised of:

- \$1.78m in labour costs;
- \$0.22m in materials costs; and
- \$0.48m in expenses

The net annual benefit for routine maintenance over the base case is estimated at approximately \$1,141 per annum (in \$2024/25).

Table 3-3 Capital cost of Option 2 by financial year (\$M, 2024/25)

Option	Description	Estimated capital expenditure (\$M, 2024/25)	Expected commission date (Financial year)
1	Refurbishment of the Inverell No. 1 and No. 2 transformers	2.48	2026/27

All works will be completed in accordance with the relevant standards and components shall be replaced to have minimal modification to the wider transmission network. Necessary outages of relevant assets in service will be planned appropriately in order to complete the works with minimal impact on the network.

3.4. Options considered but not progressed

We have also considered whether other options could meet the identified need. Reasons these options were not progressed are summarised in Table 3-4.

Table 3-4 Options considered but not progressed

Option	Reason(s) for not progressing
Increased maintenance or inspections	The condition issues have already been identified and cannot be rectified through increased maintenance or inspections, and therefore is not technically feasible to address the need.
Elimination of all associated risk	This can only be achieved by retiring the assets, which is not technically feasible due to the requirement to maintain the existing network reliability.
Non-network solutions	Transgrid does not consider non-network options to be commercially and technically feasible to assist with meeting the identified need.



3.5. No material inter-network impact is expected

We have considered whether the credible options listed above are expected to have material inter-regional impact.¹⁵ A 'material inter-network impact' is defined in the NER as:¹⁶

"A material impact on another Transmission Network Service Provider's network, which impact may include (without limitation): (a) the imposition of power transfer constraints within another Transmission Network Service Provider's network; or (b) an adverse impact on the quality of supply in another Transmission Network Service Provider's network."

By reference to AEMO's screening test for an inter-network impact,¹⁷ a material inter-regional impact may arise if a credible option:

- is expected to change power transfer capability between transmission networks or in another TNSP's network by more than the minimum of 3 per cent of the maximum transfer capability and 50 MW
- is expected to result in an increase in fault level by more than 10 MVA at any substation in another TNSP's network; or
- involves either a series capacitor or modification in the vicinity of an existing series capacitor.

As none of these criteria are satisfied for this RIT-T, we consider that there are no material inter-network impacts associated with any of the credible options considered.

3.6. Community engagement

Social licence costs can be reduced through early and continued engagement with communities and stakeholders who are reasonably expected to be affected by the project.

Transgrid considers that through early engagement we can begin to build relationships and trust to gain communities input into the planning of a project during the early design phase as part of the RIT-T. Through consideration of the proposed [option/s], Transgrid will involve community in this decision to determine the most likely cost and delivery timeline for the option and uncover opportunities that can deliver sustainable social legacy outcomes, informed by community engagement.

Transgrid is a strong supporter of involving community in the option design process to better gain community acceptance for the option and reduce the risk of delay to project timelines due to community disagreement. Through earlier engagement we can quantify prudent and efficient social licence initiatives and mitigate impacts on project timing.

Transgrid recognises that some of the options being considered in this RIT-T may impact the surrounding communities. As a consequence, Transgrid has commenced activities to engage with stakeholders, including local landowners, local council, local community members, local environmental groups and traditional owners, ahead of publication of the PACR. This engagement enables us to better understand

¹⁵ As per clause 5.16.4(b)(6)(ii) of the NER.

¹⁶ Definition of 'material inter-network impact,' in the Glossary to the NER.

Inter-Regional Planning Committee. "Final Determination: Criteria for Assessing Material Inter-Network Impact of Transmission Augmentations." Melbourne: Australian Energy Market Operator, 2004. Appendix 2 and 3. Accessed 17 April 2024. https://aemo.com.au/-/media/files/electricity/nem/network_connections/transmission-and-distribution/170-0035-pdf.pdf



community concerns and identify whether there are amendments to the options being considered that have the potential to mitigate those concerns.

Transgrid has leveraged its existing community engagement process in conjunction with project delivery teams to commence the identification process and will subsequently work with any stakeholders potentially impacted by this RIT-T prior to PACR publication. Where community stakeholders are identified, work may take the format of a community and stakeholders engagement plan. Further details in relation to the outcome of this community engagement will be provided as part of the PACR.

Transgrid plans to develop the PACR with updated information about the environment, planning and social constraints for credible options in this PSCR, should they be identified through ongoing community engagement. This information will contribute, where relevant, to potential refinements to relevant cost factors and time allowances for obtaining planning and environment approval prior to the construction of credible options.



4. Technical characteristics for non-network options

We do not consider non-network options to be commercially and technically feasible to address the deterioration of the No.1 and No. 2 transformers at Inverell substation.

We do not expect that non-network options will meet the identified need, irrespective of their type, size, operating profile and location. Any non-network solution for this need is expected to only add to the costs of this option without providing any net benefits.



5. Materiality of market benefits

This section outlines the categories of market benefits prescribed in the National Electricity Rules (NER) and whether they are considered material for this RIT-T.¹⁸

5.1. Avoided unserved energy is material

We consider that changes in involuntary load shedding are expected to be material for the credible options outlined in this PSCR. In the base case, involuntary load shedding would be expected to occur following a failure of the power transformers at Inverell substation which would require taking affected primary assets, such as lines and transformers, out of service.

The probability of asset failure is expected to increase over time as the condition of the relevant assets continue to deteriorate. This is expected to increase the frequency of outages. Rectification of asset failures will take longer due to the limited availability of spares and discontinued manufacturer support. This is expected to increase the duration of outages.

We have estimated expected unserved energy under the base case and the credible options. These forecasts are based on probabilistic planning studies of failure rates and repair times. Option 1 significantly reduces the amount of expected unserved energy that would occur, while Option 2 will only reduce expected unserved energy by a much smaller amount. The avoided unserved energy for a credible option is calculated as the difference between the expected unserved energy under the base case and the expected unserved energy under the option.

5.2. Wholesale electricity market benefits are not material

The AER has recognised that if the credible options will not have an impact on the wholesale electricity market, then a number of classes of market benefits will not be material in the RIT-T assessment, and so do not need to be estimated.

We determine that the credible options in this PSCR will not affect network constraints between competing generating centres and are therefore not expected to result in any change in dispatch outcomes and wholesale market prices. We therefore consider that the following classes of market benefits are not material for this RIT-T assessment:

- changes in fuel consumption arising through different patterns of generation dispatch;
- changes in voluntary load curtailment (since there is no impact on pool price);
- changes in costs for parties other than the RIT-T proponent;
- · changes in ancillary services costs; and
- competition benefits.

The NER requires that all classes of market benefits identified in relation to the RIT-T are included in the RIT-T assessment, unless the TNSP can demonstrate that a specific class (or classes) is unlikely to be material in relation to the RIT-T assessment for a specific option – NER clause 5.15A.2(b)(5). See Appendix A for requirements applicable to this document.



5.3. No other categories of market benefits are material

In addition to the classes of market benefits identified above, the NER also requires us to consider the following classes of market benefits, listed in Table 5-1, arising from each credible option. ¹⁹ We consider that none of the classes of market benefits listed are material for this RIT-T assessment for the reasons in Table 5-1.

Table 5-1: Reasons non-wholesale electricity market benefits categories are considered not material

Market benefits	Reason
Differences in the timing of unrelated network expenditure	The credible options considered are unlikely to affect decisions to undertake unrelated expenditure in the network. Consequently, material market benefits will neither be gained nor lost due to changes in the timing of expenditure from any of the options considered.
Option value	We note the AER's view that option value is likely to arise where there is uncertainty regarding future outcomes, the information that is available is likely to change in the future, and the credible options considered by the TNSP are sufficiently flexible to respond to that change. ²⁰
	We also note the AER's view that appropriate identification of credible options and reasonable scenarios captures any option value, thereby meeting the NER requirement to consider option value as a class of market benefit under the RIT-T. ²¹
	We do not consider there to be any option value with the options considered in this PSCR. Additionally, a significant modelling assessment would be required to estimate the option value benefits which would be disproportionate to the potential additional benefits for this RIT-T. Therefore, we have not estimated additional option value benefit.
Changes in network losses	We do not expect any material difference in transmission losses between options.
Changes in Australian greenhouse gas emissions	Neither option is expected to induce a material change in Australia's greenhouse gas emissions.

¹⁹ NER, clause 5.15A.2(b)(4)-(6).

²⁰ AER, Regulatory Investment Test for Transmission Application Guidelines, November 2024, p.57-58.

²¹ AER, Regulatory Investment Test for Transmission Application Guidelines, November 2024, p.57-58.



6. Overview of the assessment approach

This section outlines the approach that we have applied in assessing the net benefits associated with each of the credible options against the base case.

6.1. Assessment against the base case

The costs and benefits of each option in this document are compared against a 'do nothing' base case. Under this base case, no proactive capital investment is made to remediate the deterioration of the high voltage and secondary systems assets at Inverell substation, or to address the technological obsolescence, spares unavailability, and discontinued manufacturer support for these assets. We incur regular and reactive maintenance costs, and environmental, safety and financial related risks costs, that are caused by the failure of assets at Inverell substation. In addition, there would be a small avoided cost of routine operating and maintenance in Option 1 compared to the base case.

We note that this course of action is not expected in practice. However, this approach has been adopted since it is consistent with AER guidance on the base case for RIT-T applications.²²

6.2. Assessment period and discount rate

The RIT-T analysis considers a 20-year assessment period from 2024/25 to 2043/44. A 20-year period takes into account the size, complexity and expected asset life of the transformers and provides a reasonable indication of the costs and benefits over a long outlook period.

Where the capital components of the credible options have asset lives extending beyond the end of the assessment period, the NPV modelling includes a terminal value to capture the remaining asset life. This ensures that the capital cost of long-lived options over the assessment period is appropriately captured, and that all options have their costs and benefits assessed over a consistent period, irrespective of option type, technology or asset life. The terminal values have been calculated based on the undepreciated value of capital costs at the end of the analysis period and expected operating and maintenance cost for the remaining asset life. As a conservative assumption, we have effectively assumed that there are no additional cost and benefits after the analysis and period.

A real, pre-tax discount rate of 7 per cent has been adopted in all scenarios presented in this PSCR, consistent with AEMO's 2023 Inputs, Assumptions and Scenarios Consultation Report (IASR).²³ The RIT-T requires that sensitivity testing be conducted on the discount rate and that the regulated weighted average cost of capital (WACC) be used as the lower bound. We have therefore tested the sensitivity of the Central scenario results to a lower bound discount rate of 3.63 per cent.²⁴ We have also adopted an upper bound discount rate of 10.5 per cent (i.e., AEMO's 2023 Inputs, Assumptions and Scenarios Report).²⁵

²² Transgrid notes that the AER RIT-T Guidelines state that the base case is where the RIT-T proponent does not implement a credible option to meet the identified need, but rather continues its 'BAU activities'. The AER define 'BAU activities' as ongoing, economically prudent activities that occur in the absence of a credible option being implemented. (See: AER, *Regulatory Investment Test for Transmission Application Guidelines*, November 2024).

²³ AEMO '2023 Inputs, Assumptions and Scenarios Report', July 2023, p 123.

²⁴ This is equal to WACC (pre-tax, real) in the latest final decision for a transmission business in the NEM (Transgrid) as of the date of this analysis, see: AER, *TasNetworks – 2024-29 – Final decision – PTRM*, April 2024, WACC sheet.

²⁵ AEMO '2023 Inputs, Assumptions and Scenarios Report', July 2023, p 123.



6.3. Approach to estimating option costs

We have estimated the capital and operating costs of the options based on the scope of works necessary together with costing experience from previous projects of a similar nature.

The cost estimates are developed using our 'MTWO' cost estimating system. This system utilises historical average costs, updated by the costs of the most recently implemented project with similar scope. All estimates in MTWO are developed to deliver a 'P50' portfolio value for a total program of works (ie, there is an equal likelihood of over- or under-spending the estimate total).²⁶

We estimate that the actual cost is within +/- 25 per cent of the central capital cost. An accuracy of +/-25 per cent is consistent with industry best practice and aligns with the accuracy range of a 'Class 4' estimate, as defined in the Association for the Cost Engineering classification system.

All cost estimates are prepared in real, 2024/25 dollars based on the information and pricing history available at the time that they were estimated. The cost estimates do not include or forecast any real cost escalation for materials.

In addition to that, considering available information from this substation, normal soil was considered as the basis of estimate for civil works. This means no allowance was made for rock drilling or removal. Access to the substation is deemed adequate, hence, no temporary access track was allowed for in this estimate.

Routine operating and maintenance costs are based on works of similar nature.

On 21 November 2024, the requirements set out in the Australian Energy Regulator's Regulatory Investment Test for Transmission (RIT-T) Application Guidelines were amended. The amended guidelines now expect a RIT-T proponent to explicitly consider community engagement and social licence during the RIT-T process.

The amended guidelines mean that Transgrid must consider social licence principles in the identification of credible options. This may affect how we determine the most likely cost and delivery timeline for an option.

Transgrid believes building relationships and trust is how we can gain and grow social licence. Through engagement with affected communities we identify prudent and efficient investment opportunities that can build and gain community acceptance for our options. Costs associated with social licence include those associated with engagements, community benefits, minor route adjustments and legislated additional landholders payments, as applicable.

We acknowledge this important change to the RIT-T guidelines and will continue to engage with community to identify opportunities to address social impacts and reduce the need for compensation due to project impact. We will take into account any additional social licence considerations (including those identified through ongoing community engagement, as outlined in section 3.6) identified and accordingly update the cost and timing of the credible options in the PACR, where appropriate.

²⁶ For further detail on our cost estimating approach refer to section 7 of our <u>Augmentation Expenditure Overview Paper</u> submitted with our 2023-28 Revenue Proposal.



6.4. Value of customer reliability

Consistent with the AER's RIT-T Guideline, we have developed VCR estimates that are based on the estimates developed and consulted on by the AER, weighted to reflect the mix of customers that are likely to be affected by the options.

We have applied a NSW-wide VCR value based on the estimates developed and consulted on by the AER.²⁷ We have used this VCR as we consider this reasonably reflects the mix of customers supplied from the Inverell substation, which includes residential, agricultural and industrial customers.

6.5. Three different scenarios have been modelled

The RIT-T must include any of the ISP scenarios from the most recent IASR that are relevant unless:28

- the RIT-T proponent demonstrates why it is necessary to vary, omit or add a reasonable scenario to what was in the most recent IASR, and
- the new or varied reasonable scenarios are consistent with the requirements for reasonable scenarios set out in the RIT-T instrument.

The AER's RIT-T Guidelines clarifies that the number and choice of reasonable scenarios must be appropriate to the credible options under consideration, and that the choice of reasonable scenarios must reflect any variables or parameters that are likely to affect the ranking or sign of the net benefit of any credible option.²⁹

For the purposes of this RIT-T, we consider that the ISP scenarios are not relevant. The key input parameter that is likely to affect the ranking or sign of the net market benefits of the credible options is the probability of failure and consequence of failure of the assets at Inverell substation. The probability and consequence is assessed by reference to the condition of the asset under consideration and the reliability, safety, environmental and financial consequences. These are independent from the assumptions underpinning the ISP scenarios. It follows that adopting the ISP scenarios would not be consistent with adopting scenarios that reflect parameters that could reasonably change the ranking or sign of the net market benefits of the credible options.

In line with the RIT-T Guideline, we have constructed reasonable alternative scenarios. To do this, we developed a **Central Scenario** which reflects our best estimate of each of the modelling parameters, including the asset risk (probability of failure and consequence of failure), expected unserved energy, and capital and operating costs. We developed the Central Scenario around a static model of demand scenarios, described further in our Section A.3 of our <u>Network Asset Criticality Framework</u>. We consider that this approach is appropriate since it materially reduces the computational effort required, and since differences in demand forecasts will not materially affect the sign or ranking of the credible options.

As indicated above, we consider that the key input parameter that is likely to affect the ranking or sign of the net market benefits of the credible options is the asset failure risk of the identified high voltage and secondary systems assets. We do not consider that variations in other parameters of the Central Scenario

²⁷ This VCR is equal to the \$49,216 within AEMO's July 2023 Inputs, Assumptions and Scenarios Report inflated to September 2024 using ABS CPI data.

²⁸ AER, Regulatory investment test for transmission – Application guidelines, November 2024, p 42-44.

²⁹ AER, Regulatory investment test for transmission: Application guidelines, November 2024, p.42-44.



are likely to affect the outcome of the RIT-T assessment. In view of this, we have developed additional reasonable scenarios that reflect variations in the asset risk while holding other parameters the same as the Central Scenario.

Specifically, we have developed the following additional scenarios:

- A High Risk Costs Scenario, where the asset failure risk is 25% higher than in the Central Scenario.
 This higher risk would be expected to increase the frequency and duration of outages, and safety,
 environmental and financial risk costs, in the base case (as compared with the Central Scenario). We
 have modelled this scenario by increasing our estimate of gross benefits associated with avoided
 unserved energy and risk costs in this scenario by 25%.
- A Low Risk Costs Scenario, where the asset failure risk is 25% lower than in the Central Scenario.
 This lower failure risk would be expected to reduce the frequency and duration of outages, and safety,
 environmental and financial risk costs, in the base case (as compared with the Central Scenario). We
 have modelled this scenario by reducing our estimate of gross benefits associated with avoided
 unserved energy and risk costs in this scenario by 25%.

The NPV results in this PSCR are reported for each scenario, as well as on a weighted basis. As we have no evidence or rationale for assigning a higher probability for one reasonable scenario over another, we have weighted each reasonable scenario equally.³⁰

A summary of the key variables in each scenario is provided in the table below.

Table 6-1 Summary of scenarios

Variable / Scenario	Central scenario	Low risk costs scenario	High risk costs scenario
Scenario weighting	1/3	1/3	1/3
Discount rate	7.0%	7.0%	7.0%
VCR (\$2024/25 m)	51,196/MWh	51,196/MWh	51,196/MWh
Network capital costs	Base estimate	Base estimate	Base estimate
Avoided unserved energy	Central demand forecast (POE50)	Low demand forecast (POE90)	High demand forecast (POE10)
Safety, environmental and financial risk benefit	Base estimate	Base estimate - 25%	Base estimate + 25%
Avoided routine operating and maintenance costs	Base estimate	Base estimate	Base estimate

6.6. Sensitivity analysis

In addition to the scenario analysis, we have also considered the robustness of the outcome of the cost benefit analysis through undertaking various sensitivity testing.

³⁰ As per: AER, Regulatory investment test for transmission: Application guidelines, November 2024.

^{29 |} Maintaining safe and reliable operation of Inverell substation | RIT-T Project Specification Consultation Report _



The range of factors tested as part of the sensitivity analysis in this PSCR are:

- Optimal timing of the project
- Alternate scenario weights
- Higher or lower VCRs
- · Higher or lower network capital costs of the credible options
- Alternate commercial discount rate assumptions.

The above list of sensitivities focuses on the key variables that could impact the identified preferred option. The results of the sensitivity tests are set out in section 7.4.

In addition, we have also sought to identify the 'boundary value' for key variables beyond which the outcome of the analysis would change.



7. Assessment of credible options

This section outlines the assessment we have undertaken of the credible options. The assessment compares the costs and benefits of the option to the base case. The benefits of each credible option are represented by reduction in costs or risks compared to the base case.

7.1. Estimated gross benefits

The table below summarises the present value of the gross benefit estimates for each credible option relative to the base case. The results have been presented separately for each credible scenario, and on a weighted basis.

The benefits included in this assessment are:

- Reduction of risk as valued as direct impact to Transgrid and consumers including:
 - Changes in involuntary load shedding
 - Safety and environmental hazards associated with a catastrophic failure.
- Avoided operating expenditure related to an escalation of corrective maintenance.

Table 7-1 NPV of gross economic benefits relative to the base case (\$2024/25 m)

Option	Central scenario	Low risk costs scenario	High risk costs scenario	Weighted scenario
Scenario weighting	1/3	1/3	1/3	
Option 1	28.93	21.69	36.16	28.93
Option 2	12.83	9.62	16.03	12.91

Option 1 produces larger gross benefits under all scenarios.

7.2. Estimated costs

The table below summarises the present value of capital costs of each credible option relative to the base case. The results have been presented separately for each credible scenario, and on a weighted basis.

Table 7-2 NPV of capital costs relative to the base case (\$2024/25 m)

Option	Central scenario	Low risk costs scenario	High risk costs scenario	Weighted scenario
Scenario weighting	1/3	1/3	1/3	
Option 1	9.86	9.86	9.86	9.86
Option 2	1.77	1.77	1.77	1.77

Option 2 is lower cost under all scenarios.

7.3. Estimated net economic benefits

The net economic benefits are calculated as the estimated gross benefits less the estimated costs plus the terminal value. The table below summarises the present value of the net economic benefits for each

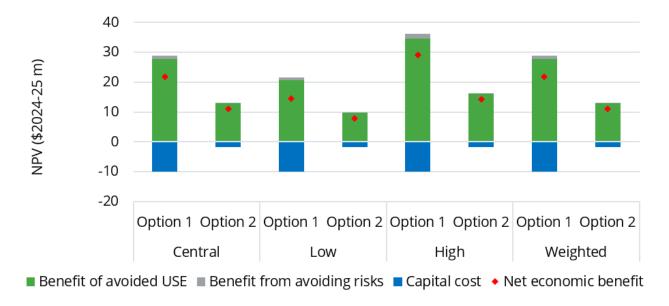


credible option. The results have been presented separately for each reasonable scenario, and on a weighted basis.

Table 7-3 NPV of net economic benefits relative to the base case (\$2024/25 m)

Option	Central scenario	Low risk costs scenario	High risk costs scenario	Weighted scenario
Scenario weighting	1/3	1/3	1/3	
Option 1	21.85	14.62	29.09	21.85
Option 2	11.15	7.92	14.38	11.15

Figure 7-1 NPV of net economic benefits (\$2024/25 m)



Option 1 has the greatest net market benefits under each scenario and the weighted scenario and is therefore our preferred option.

7.4. Sensitivity testing

We have undertaken sensitivity testing to examine how the net economic benefit of the credible options changes with respect to changes in key modelling assumptions. The factors tested as part of the sensitivity analysis for this PSCR are:

- Optimal timing of the project
- Alternate scenario weights
- Higher or lower VCRs
- · Higher or lower network capital costs of the credible options
- Alternate commercial discount rate assumptions.

The sensitivity testing was undertaken as against the central scenario. Specifically, we individually varied each factor identified above and estimated the net economic benefit in that scenario relative to the base case while holding all other assumptions under the central scenario constant. The results of the sensitivity tests are set out in the sections below.



7.4.1. Optimal timing of the project

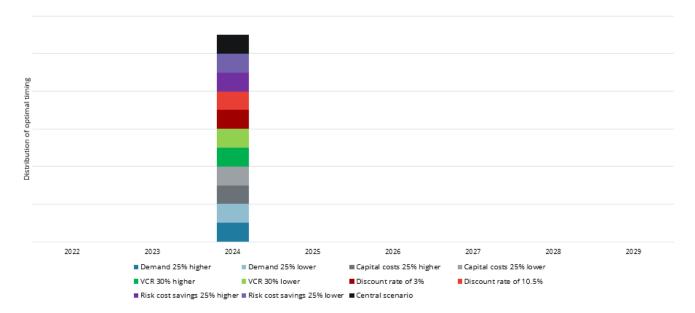
We have estimated the optimal timing for the preferred option. The optimal timing of an investment is the year when the annual benefits (avoided risk costs) from implementing the option become greater than the annualised investment costs. The analysis was undertaken under the central set of assumptions and a range of alternative assumptions for key variables. The purpose of the analysis is to examine the sensitivity of the commissioning year to changes in the underlying assumptions.

The sensitivities we considered are:

- a 25% increase / decrease in capital costs
- a 25% increase / decrease in demand
- a lower discount rate of 3.63% and a higher discount rate of 10.5%
- a 30% increase / decrease in the VCR
- a 25% increase / decrease in reliability, safety, environmental and financial risk costs

The results of this analysis are presented in the figure below. In all cases, the optimal timing for the preferred option is 2023/24.





7.4.2. Scenario weights

There are no alternative scenario weights that will change the RIT-T outcome (i.e., lead to the identification of a different preferred option, or no preferred option).



7.4.3. Value of customer reliability

We estimated the net economic benefit of each option by adopting a VCR that is 30% higher (the 'High VCR' scenario) and 30% lower (the 'Low VCR' scenario) than the estimate of VCR adopted in our central scenario. The results of this analysis are presented in the table and figure below.

Table 7-4: Sensitivity of net economic benefits under a lower and higher VCR (\$2024/25 m)

Option/scenario	Low VCR	High VCR	Ranking
Sensitivity	Central estimate - 30%	Central estimate + 30%	
Option 1	13.54	30.17	1
Option 2	7.30	15.00	2

Figure 7-3 Sensitivity of net economic benefits under a lower and higher VCR (\$2024/25 m)



Option 1 remains the preferred option under both a low and high VCR scenario.

7.4.4. Network capital costs

We estimated the net economic benefit of each option by adopting capital costs for each option that are 25% higher (the 'High capital expenditure' scenario) and 25% lower (the 'Low capital expenditure' scenario) than the capital cost estimates in our central scenario. The results of this analysis are presented in the table and figure below.

Table 7-5: Sensitivity of net economic benefits under lower and higher capital costs (\$2024/25 m)

Option/scenario	Low capital expenditure	High capital expenditure	Ranking
Sensitivity	Central estimate - 25%	Central estimate + 25%	
Option 1	24.32	19.39	1
Option 2	11.59	10.71	2



30.00 25.00 Ê 20.00 NPV (\$2024-25 15.00 10.00 5.00 95% 100% 105% 110% 115% 120% 125% Percentage of baseline capital cost estimate Option 1 ——Option 2

Figure 7-4: Sensitivity of net economic benefits under lower and higher capital costs (\$2024/25 m)

Option 1 remains the preferred option under both a low and high capital cost scenario.

We have also undertaken a threshold analysis to identify whether a change in capital cost estimates would change the RIT-T outcome. Specifically, we considered the level of increase in the capital costs of Option 1 to change the RIT-T outcome (i.e. the base case or Option 2 to be the preferred option). Our results suggests that there is no reasonable change in capital costs that would change the expected net benefit to negative, we therefore consider the expected positive net benefits provided by Option 1 to be robust to reasonable capital cost sensitivities.

7.4.5. Discount rate

We estimated the net economic benefit of each option by adopting a low discount rate of 3.63% which is consistent with the AER's latest final determination for a TNSP (the 'Low discount rate' scenario), ³¹ and a high discount rate of 10.5% which aligns with the high discount rate scenario in the 2023 IASR (the 'High discount rate' scenario). ³² The results of this analysis are presented in the table and figure below.

Table 7-6: Sensitivity of net economic benefits under a lower and higher discount rates (\$2024/25 m)

Option/scenario	Low discount rate	High discount rate	Ranking
Sensitivity	3.63%	10.5%	
Option 1	33.37	12.88	1
Option 2	15.70	7.10	2

This is equal to WACC (pre-tax, real) in the latest final decision for a transmission business in the NEM (Transgrid) as of the date of this analysis, see: AER, TasNetworks – 2024-29 – Final decision – PTRM, April 2024, WACC sheet.

³² AEMO '2023 Inputs, Assumptions and Scenarios Report', July 2023, p 123.







We have also undertaken a threshold analysis to identify whether a change in the discount rate would change the RIT-T outcome. Our results suggests that there is no reasonable discount rate that would change the expected net benefit to negative, we therefore consider the expected positive net benefits provided by Option 1 to be robust to reasonable discount rate sensitivities.

Our approach involved solving for the discount rate that would result Option 1 not being the preferred option (i.e. the base case or Option 2 becoming the preferred option). Our results suggests that there is no reasonable discount rate that would change the expected net benefit to negative, we therefore consider the expected positive net benefits provided by Option 1 to be robust to reasonable discount rate sensitivities.



8. Draft conclusion and exemption from preparing a PADR

This PSCR finds that Option 1 is the preferred option to address the identified need. Option 1 involves replacement of the Inverell No. 1 and No 2 transformers. Implementation of Option 1 is expected to reduce the probability of failure of the power transformers at Inverell substation. This will reduce the frequency and duration of involuntary load shedding associated with the failure of this asset. Option 1 will also reduce the risk of asset failure, which will in turn reduce associated environmental, safety and financial risk costs.

On a weighted basis, where each scenario is weighted equally, Option 1 is expected to deliver net benefits of approximately \$21.85 million.

The capital cost of this option is approximately \$15.50 million (in \$2024/25). Planning, design, development and procurement (including completion of the RIT-T) will occur between 2025/26, while project delivery and construction will occur in 2026/27 and 2029/30. All works are expected to be completed by 2029/30. The expected project timeframe is 60 months with an expected asset life of 45 years. The routine operating and maintenance cost is estimated at approximately \$1,141 per annum (in \$2024/25).

Subject to the identification of additional credible options during the consultation period, publication of a Project Assessment Draft Report (PADR) is not required for this RIT-T as we consider that the conditions in clause 5.16.4(z1) of the NER exempting RIT-T proponents from providing a PADR have been met.

Specifically, production of a PADR is not required because:

- the estimated capital cost of the proposed preferred option being less than \$54 million³³;
- the PSCR states:
 - the proposed preferred option, together with the reasons for the proposed preferred option;
 - the RIT-T is exempt from producing a PADR; and
 - the proposed preferred option and any other credible option will not have a material market benefit for the classes of market benefit specified in clause 5.15A.2(b)(4), with the exception of market benefits arising from changes in voluntary and involuntary load shedding;
- the RIT-T proponent considers that there were no PSCR submissions identifying additional credible options that could deliver a material market benefit; and
- the PACR must address any issues raised in relation to the proposed preferred option during the PSCR consultation.

If an additional credible option that could deliver a material market benefit is identified during the consultation period, then we will produce a PADR that includes an NPV assessment of the net economic benefit of each additional credible option.

If no additional credible options with material market benefits are identified during the consultation period, then the next step in this RIT-T will be the publication of a PACR that addresses all submissions received, including any issues in relation to the proposed preferred option raised during the consultation period.³⁴

³³ Varied from to \$54m based on the <u>AER Final Determination: Cost threshold review</u> November 2024.

³⁴ In accordance with NER clause 5.16.4(z2).



9. Appendix A Compliance checklist

This appendix sets out a checklist which demonstrates the compliance of this PSCR with the requirements of the National Electricity Rules version 224.

Rules clause	Summary of requirements	Relevant section
	A RIT-T proponent must prepare a report (the project specification consultation report), which must include:	-
	(1) a description of the identified need;	2
	(2) the assumptions used in identifying the identified need (including, in the case of proposed reliability corrective action, why the RIT-T proponent considers reliability corrective action is necessary);	2
	(3) the technical characteristics of the identified need that a non-network option would be required to deliver, such as:(i) the size of load reduction of additional supply;(ii) location; and(iii) operating profile;	4
	(4) if applicable, reference to any discussion on the description of the identified need or the credible options in respect of that identified need in the most recent National Transmission Network Development Plan;	NA
5.16.4 (b)	(5) a description of all credible options of which the RIT-T proponent is aware that address the identified need, which may include, without limitation, alterative transmission options, interconnectors, generation, demand side management, market network services or other network options;	3
	(6) for each credible option identified in accordance with subparagraph (5), information about:(i) the technical characteristics of the credible option;	
	(ii) whether the credible option is reasonably likely to have a material inter-network impact;	
	(iii) the classes of market benefits that the RIT-T proponent considers are likely not to be material in accordance with clause 5.15A.2(c)(6), together with reasons of why the RIT-T proponent considers that these classes of market benefit are not likely to be material;	3 & 5
	(iv) the estimated construction timetable and commissioning date; and	
	(v) to the extent practicable, the total indicative capital and operating and maintenance costs.	
5.16.4(z1)	A RIT-T proponent is exempt from [preparing a PADR] (paragraphs (j) to (s)) if:	8



 the estimated capital cost of the proposed preferred option is less than \$35 million³⁵ (as varied in accordance with a cost threshold determination); 	
2. the relevant Network Service Provider has identified in its project specification consultation report: (i) its proposed preferred option; (ii) its reasons for the proposed preferred option; and (iii) that its RIT-T project has the benefit of this exemption; the RIT-T proponent considers, in accordance with clause 5.16.1(c)(6), that the proposed preferred option and any other credible option in respect of the identified need will not have a material market benefit for the classes of market benefit specified in clause 5.16.1(c)(4) except those classes specified in clauses 5.16.1(c)(4)(ii) and (iii), and has stated this in its project specification consultation report; and	
the RIT-T proponent forms the view that no submissions were received on the project specification consultation report which identified additional credible options that could deliver a material market benefit.	

In addition, the table below outlines a separate compliance checklist demonstrating compliance with the binding guidance in the latest AER RIT-T guidelines.

Guidelines section	Summary of the requirements	Relevant section(s)
3.1	In all cases, it is essential that RIT-T proponents express the identified need as the achievement of an objective or end, and not simply the means to achieve the objective or end. This objective should be expressed as a proposal to electricity consumers and be clearly stated and defined in RIT-T reports, as opposed to being implicit.	2.2
3.2.5	A RIT-T proponent must consider social licence issues in the identification of credible options. There are many potential sources of information when considering how this should be done, which include community sentiment data, prior experience, best practices, relevant guidelines, and early engagement with consumers, stakeholders and communities.	3.6 & 5.3
3.4	Except for specific circumstances, RIT-T proponents must adopt the inputs, assumptions and scenarios from the most recent inputs, assumptions and scenarios report (IASR).	6.1
3.4.1	The RIT-T specifies that: (i) The RIT-T proponent must adopt the discount rate from the most recent inputs, assumptions and scenarios report unless it provides demonstrable reasons why a variation is necessary. If the RIT-T proponent decides to vary this parameter, this variation must be consistent with paragraph 19. (ii) The present value calculations must use a commercial discount rate appropriate for the analysis of a private enterprise investment in the electricity sector. The discount rate used must be consistent with the cash flows being discounted. Consistent with the RIT-T requirement, present value calculations in the ISP must use a commercial discount rate appropriate for the analysis of a private enterprise investment in the electricity sector. Given this consistency, it should be suitable for RIT-T proponents to apply the discount rate that AEMO has applied in the most recent ISP.	6.1

³⁵ Varied to \$54m based on the <u>AER Final Determination: Cost threshold review</u> November 2024.



3.5	 In the RIT-T, costs are the present value of a credible option's direct costs. These must include the following classes of costs: Costs incurred in constructing or providing the credible option. Operating and maintenance costs over the credible option's operating life. For clarity, a consequence of this is that, if the modelling period is shorter than the life of the credible option, the RIT-T proponent would incorporate the operating and maintenance costs (if any) for the remaining years of the credible option into the terminal value. Costs of complying with relevant laws, regulations and administrative requirements. A RIT-T proponent must exclude from its analysis, the costs (or negative benefits) of a credible option's harm to the environment or to any party that is not prohibited under the relevant laws, regulations or legal instruments, with the exception of changes in Australia's greenhouse gas emissions. 	5.2 & 5.3
3.5A.1	 Where the estimated capital costs of the preferred option exceeds \$103 million (as varied in accordance with a cost threshold determination), a RIT-T proponent must, in a RIT-T application: (i) outline the process it has applied, or intends to apply, to ensure that the estimated costs are accurate to the extent practicable having regard to the purpose of that stage of the RIT-T (ii) for all credible options (including the preferred option), either apply the cost estimate classification system published by the AACE, or if it does not apply the AACE cost estimate classification system, identify the alternative cost estimation system or cost estimation arrangements it intends to apply, and provide reasons to explain why applying that alternative system or arrangements is more appropriate or suitable than applying the AACE cost estimate classification system in producing an accurate cost estimate 	NA
3.5A.2	For each credible option, a RIT-T proponent must specify, to the extent practicable and in a manner which is fit for purpose for that stage of the RIT-T: (i) all key inputs and assumptions adopted in deriving the cost estimate (ii) a breakdown of the main components of the cost estimate (iii) the methodologies and processes applied in deriving the cost estimate (e.g. market testing, unit costs from recent projects, and engineering-based cost estimates) (iv) the reasons in support of the key inputs and assumptions adopted and methodologies and processes applied (v) the level of any contingency allowance that have been included in the cost estimate, and the reasons for that level of contingency allowance	3 & 5
3.5.3	The RIT-T proponent is required to provide the basis for any social licence costs in their RIT-T reports and may choose to refer to best practice from a reputable, independent and verifiable source.	3.5 & 5.3



3.6.1	 Under the RIT-T instrument, a RIT-T proponent must include all classes of market benefits unless: it can provide reasons for why a particular class of market benefit is unlikely to materially affect the outcome of the credible options assessment, or it expects the cost of undertaking the analysis to quantify the market benefits will be disproportionate to the scale, size and potential benefits of the credible options. 	5
3.6.2	Under the RIT-T instrument, a RIT-T proponent must also consider classes of market benefits that: the RIT-T proponent determines relevant, and we have agreed to in writing before the RIT-T proponent publishes its consultation report.	5
	For each credible option, a RIT-T proponent must develop two states of the world (one with the credible option in place and the other being the base case with no option in place) for each reasonable scenario. This allows the RIT-T proponent to later derive the market benefits of an option by comparing these states of the world, and then probability weighting those benefits across a range of reasonable scenarios.	6.1
	All assets and facilities that exist during a RIT-T application must, at least initially, form part of all relevant states of the world (both with and without the credible option in place and in all reasonable scenarios). Beyond taking account of existing assets and facilities, a state of the world must capture the future evolution of and investment in generation, network and load. To capture this, the RIT-T instrument requires the RIT-T proponent to include appropriate:	
3.7.1	 Committed projects: these must form part of all states of the world, consistent with the treatment of existing assets and facilities. Actionable ISP projects: these must form part of all states of the world, consistent with the treatment of committed projects unless the level of analysis required to include the actionable ISP project is disproportionate to the scale and likely impact of the credible options under consideration. Anticipated projects: the RIT-T proponent must use the ISP, and where absent from the ISP, its reasonable judgement to include these in all relevant states of the world. Modelled projects: appropriate market development modelling will determine which modelled project to include in a given state of the world. For completeness, where a RIT-T proponent adopts the market modelling from the most recent ISP, ISP projects that are not actionable ISP projects (that is, future ISP projects and ISP development opportunities) will usually be modelled projects. 	NA
3.8.1	Where no scenarios from the ISP are relevant to the RIT-T application, the RIT-T proponent must form reasonable scenarios consistently with the requirements for reasonable scenarios in the RIT-T instrument.	6.5



	 Under the RIT-T instrument, the number and choice of reasonable scenarios must be appropriate to the credible options under consideration. Specifically, the choice of reasonable scenarios must reflect any variables or parameters that are likely to affect: the ranking of the credible options, where the identified need is for reliability corrective action, inertia network services or system strength services. In these cases, only the ranking (as opposed to the sign) of credible options' net economic benefits is important; and the ranking or sign of the net economic benefit of any credible option where the identified need is not for reliability corrective action, inertia network services or system strength services. In these cases, the preferred option must have a positive net economic benefit. 	
3.8.2	Where the estimated capital cost of the preferred option exceeds \$103 million (as varied in accordance with an applicable cost threshold determination), a RIT-T proponent must undertake sensitivity analysis on all credible options, by varying one or more inputs and/or assumptions.	NA
3.9.1	The methodology for assigning probabilities to each reasonable scenario must be consistent with the methodology for choosing the reasonable scenarios themselves. Where a RIT-T proponent has no evidence or rationale for assigning a higher probability for one reasonable scenario over another, it may weight all reasonable scenarios equally. Moreover, where the RIT-T proponent uses the most recent ISP scenarios as its reasonable scenarios, it must adopt the probability weightings that AEMO used in the most recent ISP.	6.5
3.9.2	A RIT-T proponent must separately undertake a weighted averaging of the direct costs of a credible option as well as the market benefits of a credible option.	7
3.9.3	The RIT-T instrument requires RIT-T proponents to consider option value as a class of potential market benefit.	5.3
3.9.4	If a contingency allowance is included in a cost estimate for a credible option, the RIT-T proponent must explain: the reasons and basis for the contingency allowance, including the particular costs that the contingency allowance may relate to, and how the level or quantum of the contingency allowance was determined.	NA
3.11.2	While there are no specific requirements for the level of information required of concessional finance agreements at the RIT-T stage of a project, enough information must be provided to justify an agreement's inclusion. If a proponent seeks to include an unexecuted concessional finance agreement in the RIT-T, they must undertake sensitivity testing for the scenario the agreement doesn't eventuate	NA
4.1	 RIT-T proponents are required to describe in each RIT-T report how they have engaged with local landowners, local council, local community members, local environmental groups or traditional owners and sought to address any relevant concerns identified through this engagement how they plan to engage with these stakeholder groups, or why this project does not require community engagement 	3.6



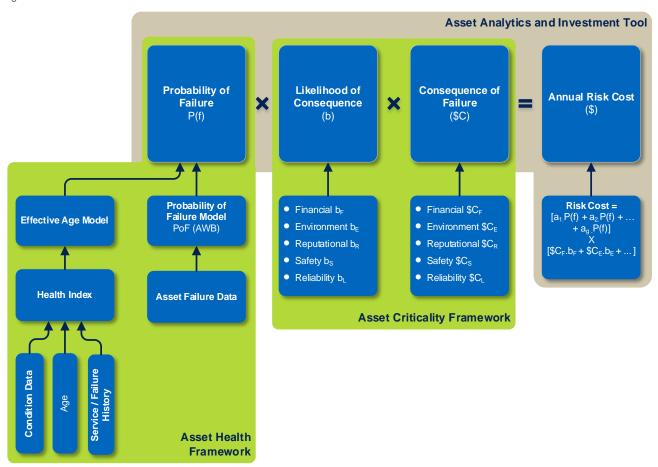
10. Appendix B Risk assessment framework

This appendix summarises our network risk assessment methodology that underpins the identified need for this RIT-T. Our risk assessment methodology is aligned with the AER's Asset Replacement Planning guideline³⁶ and its Principles.

A fundamental part of the risk assessment methodology is calculating the annual 'risk costs' or the monetised impacts of the reliability, safety, bushfire, environmental and financial risks.

The monetary value of risk (per year) for an individual asset failure resulting in an undesired outcome, is the likelihood (probability) of failure (in that year with respect to its age), as determined through modelling the failure behaviour of an asset (Asset Health), multiplied by the consequence (cost of the impact) of the undesired outcome occurring, as determined through the consequence analysis (Asset Criticality). Figure B-1 illustrates the base risk equation that we apply.

Figure B-1 Risk cost calculation



Economic justification of Repex to address an identified need is supported by risk monetised benefit streams, to allow the costs of the project or program to be assessed against the value of the avoided risks

³⁶ Industry practice application note - Asset replacement planning, AER July 2024

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and costs. The major quantified risks we apply for Repex justifications include asset failures that materialise as:

- Bushfire risk
- Safety risk
- Environmental risk
- · Reliability risk, and
- Financial risk.

The risk categories relevant to this RIT-T are explained in Section 2.3.

Further details are available in our Network Asset Risk Assessment Methodology.



11. Appendix C Asset Health and Probability of Failure

The first step in calculating the probability of failure of an asset is determining the Asset Health and associated effective age,³⁷ which considers:

- An asset consists of different components, each with a particular function, criticality, underlying
 reliability, life expectancy and remaining life. The overall health of an asset is a compound function of
 all of these attributes.
- Key asset condition measures and failure data provides vital information on the current health of an asset. The 'Current effective age' is derived from asset information and condition data.
- The future health of an asset (health forecasting) is a function of its current health and any factors
 causing accelerated (or decelerated) degradation or 'age shifting' of one or more of its components.
 Such moderating factors can represent the cumulative effects arising from continual or discrete
 exposure to unusual internal, external stresses, overloads and faults.
- 'Future effective age' is derived by moderating 'current effective age' based on factors such as, external environment/influence, expected stress events and operating/loading condition.

The Probability of Failure (PoF) is the likelihood that an asset will fail during a given period resulting in a particular adverse event.

The outputs of the Probability of Failure (PoF) calculation are one or more probability of failure time series which provide a mapping between the effective age, discussed above, and the yearly probability of failure value for a given asset class. This analysis is performed by generating statistical failure curves, normally using Weibull analysis, to determine a PoF time series set for each asset that gives a probability of failure for each further year of asset life. This establishes how likely it is that the asset will fail over time.

The Weibull parameters which represent the probability of failure curve for key assets are summarised in the table below.

Table C-1 Weibull parameters for asset components

Asset	Weibull parameters		
	η	β	
Transformer	54.21	3.61	
Oil Reactor	38.84	2.95	
Circuit Breaker	47.76	4.3	
Oil filled Current Transformer	50	3.08	
Magnetic Voltage Transformer	50	3.8	
Capacitive Voltage Transformer	50	3.8	
Disconnector	67	4.8	
Surge Arrester	55	3.2	
Auxillary Transformer	70	4.5	
Capacitor bank	50	4.5	

³⁷ Apparent age of an asset based on its condition.

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Multifunction Intelligent Electronic Device: - Protection - Controller - Telecommunication	14.3	1.78
Protection Relay - Solid State	32.7	1.24
Protection Relay - Electromechanical	92.9	1.57
Protection Relay - Intertrip	26.2	1.54
Remote Terminal Unit	22.5	1.77
PC	12.7	2.09
Meter - Microprocessor	15.5	1.74
DC Battery	16.5	1.49
DC Charger	19.8	1.24